## City of Kitchener Statement of Operations

for the twelve months ended December 31, 2022 (with comparative figures for the twelve months ended December 31, 2021)

(with comparative figures for the twelve months ended D	December 31, 2021)					
	2021	2022	2022	2022	2022	
	Actual	Actual	Annual	Surplus/	YTD %	
			Budget	(Deficit)	Variance	Comments
CHIEF ADMINISTRATOR'S OFFICE						
CAO ADMINISTRATION	1,116,743	1,159,714	1,176,251	16,537	1.4%	
CHIEF ADMINISTRATOR'S OFFICE TOTAL	1,116,743	1,159,714	1,176,251	16,537	1.4%	
COMMUNITY SERVICES DEPARTMENT						
COMMUNITY SERVICES ADMINISTRATION	662,900	705,254	710,077	4,823	0.7%	
BY-LAW ENFORCEMENT	2,803,015	2,405,995	2,526,368	120,373	4.8%	Surplus due to higher than anticipated MTO Defaulted Fine Revenues.
CORPORATE CUSTOMER SERVICE	471,972	564,291	741,126	176,835	23.9%	Surplus due to ingrier than anticipated wire berauted rine Revenues.
FIRE	36,777,552	37,824,590	37,950,294	125,704	0.3%	Surplus due to lower than budgeted dispatch contract costs.
NEIGHBOURHOOD PROGRAMS & SERVICES	8,070,991	8,653,570	8,465,623	(187,947)	-2.2%	Deficit due to lower than budgeted dispatch contract costs.
						Deficit due to reduced revenues as programs and rentals are negatively
SPORT DIVISION	8,374,109	4,852,648	2,091,990	(2,760,658)	-132.0%	impacted by COVID.
COMMUNITY SERVICES DEPARTMENT TOTAL	57,160,539	55,006,348	52,485,478	(2,520,870)	-4.8%	
FINANCIAL SERVICES DEPARTMENT						
FINANCIAL SERVICES ADMINISTRATION	312,736	333,999	344,019	10,020	2.9%	
ACCOUNTING	1,353,018	1,136,643	1,149,309	12,666	1.1%	
ASSET MANAGEMENT & BUSINESS SOLUTIONS	792,117	721,218	727,464	6,246	0.9%	
FINANCIAL PLANNING	712,758	1,186,593	1,175,717	(10,876)	-0.9%	
REVENUE	329,141	(49,578)	270,931	320,509	118.3%	Surplus due to higher than expected fee revenue.
SUPPLY SERVICES	482,690	412,828	424,589	11,761	2.8%	
FINANCIAL SERVICES DEPT TOTAL	3,982,460	3,741,703	4,092,029	350,326	8.6%	
CORPORATE SERVICES DEPARTMENT						
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CORPORATE SERVICES ADMINISTRATION	481,652	547,872	553,663	5,791	1.0%	
MAYOR & COUNCIL	1,386,624	1,467,928	1,500,410	32,482	2.2%	Deficit de la contrata de discripción de contrata de discripción de la contrata del la contrata de la contrata
CORPORATE COMMUNICATIONS	1,491,405	1,728,529	1,412,195	(316,334)	-22.4%	Deficit due to substantial decline in adverstising and sponsorship revenue.
EQUITY, ANTI-RACISM & INDIGENOUS	504,471	768,715	774,035	5,320	0.7%	
HUMAN RESOURCES	2,325,994	2,538,027	2,518,222	(19,805)	-0.8%	
TECHNOLOGY INNOVATION & SERVICES	5,691,723	5,743,026	5,825,241	82,215	1.4%	
LEGAL	1,161,494	1,048,116	1,038,565	(9,551)	-0.9%	
LEGISLATED SERVICES  CORPORATE SERVICES DEPT TOTAL	1,409,640 14,453,003	1,297,833 <b>15,140,046</b>	1,326,520 <b>14,948,851</b>	28,687 (191,195)	2.2% <b>2.5%</b>	
CORPORATE SERVICES DEFT TOTAL	14,433,003	13,140,040	14,540,051	(191,193)	2.3/6	
DEVELOPMENT SERVICES DEPARTMENT						
DEVELOPMENT SERVICES ADMINISTRATION	611,537	1,200,533	1,134,926	(65,607)	-5.8%	
ECONOMIC DEVELOPMENT	5,988,473	6,008,129	6,028,937	20,808	0.3%	
PLANNING	1,087,703	1,278,493	1,682,440	403,947	24.0%	Surplus due to higher than anticipated revenues for site plans.
ENGINEERING	(593,412)	(722,340)	(56,817)	665,523	1171.3%	Surplus due to higher than anticipated revenues for site plans and service charges.
TRANSPORTATION SERVICES	4,513,143	4,502,961	4,557,368	54,407	1.2%	
DEVELOPMENT SERVICES DEPT TOTAL	11,607,444	12,267,776	13,346,854	1,079,078	7.6%	
INFRASTRUCTURE SERVICES DEPARTMENT						
INFRASTRUCTURE SERVICES ADMINISTRATION	639,779	646,731	701,153	54,422	7.8%	
FACILITIES MANAGEMENT	13,678,124	14,942,197	15,915,842	973,645	6.1%	Surplus due to reduced utility consumption at facilities during COVID related closures.
PARKS AND CEMETERIES	17,138,588	19,552,308	17,813,957	(1,738,351)	-9.8%	Deficit due to significant winter activity and a major windstorm event in May which was partially funded by the Weather Stabilization Reserve. There was also additional operating costs associated with downtown maintenance and an increasingly elevated demand for maintenance to playground equipment.

## City of Kitchener Statement of Operations

for the twelve months ended December 31, 2022

(with comparative figures for the twelve months ended December 31, 2021)

CATION S. POLITOR S	(with comparative figures for the twelve months ended L	<b>2021</b>	) <b>2022</b>	2022	2022	2022	
CPERATIONS - ROADS AND TRAFFIC         11,654,317         11,988,66         11,913,82         34,584							
Perantions		Actual	Actual		• -		
NET DEPARTMENTAL EXPENDITURES   43,110,808   47,089,702   46,344,834   (744,868)   -1.87				Buuget	(Dencit)	variance	Comments
NET DEPARTMENTAL EXPENDITURES   131,430,997   134,405,289   132,394,297   (2,010,992)   0.686	OPERATIONS - ROADS AND TRAFFIC	11,654,317	11,948,466	11,913,882	(34,584)	-0.3%	
CAPITAL AND RESERVE FINANCING   13,893,43   15,804,501   15,804,738   15,804,501   15,804,738   15,804,501   15,804,738   15,804,501   15,804,738   15,804,501   15,804,738   15,804,501   13,809,229   13,805,400   1,917,701   6.7%   1,000,000   1,917,701   6.7%   1,000,000   1,917,701   6.7%   1,000,000   1,917,701   6.7%   1,000,000   1,917,701   6.7%   1,000,000   1,917,701   6.7%   1,000,000   1,917,701   6.7%   1,000,000   1,917,701   1,917,701   1,21%   1,000,000   1,21%   1,	INFRASTRUCTURE SERVICES DEPARTMENT TOTAL	43,110,808	47,089,702	46,344,834	(744,868)	-1.8%	<del>-</del> -
CAPINICA NOTIFIER	NET DEPARTMENTAL EXPENDITURES	131,430,997	134,405,289	132,394,297	(2,010,992)	0.6%	
OTHER   1,399,434   1,507,323   1,607,094   99,771   5,276   5,276   5,276   5,279	GENERAL EXPENSES						
CAPPING	GRANTS & BOARDS	15,594,738	15,804,500	15,843,573	39,073	0.2%	
CAPITAL AND RESERVE FINANCING   13,624,071   13,899,229   13,896,168   62,923   0.0%   16,490   1.9%   16,490   1.9%   16,490   1.9%   16,490   1.9%   16,490   1.9%   16,490   1.9%	OTHER	1,399,434	1,507,323	1,607,094	99,771	6.2%	
CAPITAL AND RESERVE FINANCING   13,64,071   3,889,129   3,886,267   16,49	GAPPING	(4,426,038)	(3,291,701)	(2,100,000)	1,191,701	56.7%	
RAY WRITEOFF & REBATES   62,860   68,413   78,050   9,637   12.3%   PROVISIONS - BAD DEBT ALLOWANCE   752,120   749,813   650,000   99,813   -15.4%   PROVISIONS - BAD DEBT ALLOWANCE   1,495,257   310,812,725   -0 (812,725   10.0%	CAPITAL AND RESERVE FINANCING	13,624,071	13,899,229	13,896,306	(2,923)	0.0%	
PROVISIONS - BAD DEBT ALLOWANCE   1,492,527   812,775   0.00,000   699,813   1-5.4%   612,725   10.000   600,000	CONTRACT SERVICES	931,179	866,189	882,679	16,490	1.9%	
REMERGENCY OPERATIONS CENTRE   1,492,527   812,725   0.00.00   0.000000000000000000000000	TAX WRITEOFFS & REBATES	62,860	68,413	78,050	9,637	12.3%	
Semeral expenses fortal   29,430,891   30,416,491   30,857,702   441,211   -0.5%	PROVISIONS - BAD DEBT ALLOWANCE	752,120	749,813	650,000	(99,813)	-15.4%	
TOTAL NET EXPENSES   160,861,888   164,821,780   163,251,999   (1,569,781)   0.4%	EMERGENCY OPERATIONS CENTRE	1,492,527	812,725	=	(812,725)	-100.0%	Deficit due to COVID related expenses.
CENERAL REVENUES   CENERAL LEVY	GENERAL EXPENSES TOTAL	29,430,891	30,416,491	30,857,702	441,211	-0.5%	
CENERAL REVENUES   CENERAL LEVY							
CANDER REVENUE   CANDER RESERVES AND ENTERPRISES   CANDER CANDE	TOTAL NET EXPENSES	160,861,888	164,821,780	163,251,999	(1,569,781)	0.4%	
CENERAL LEVY   CLASS   CLASS	GENERAL REVENUES						
SUPPLEMENTARY TAXES/WRITE-OFFS   (6,496)   (1,657,002)   (1,050,000)   (607,002)   (7.53)   (7.50)	TAXES						
COCAL IMPROVEMENTS   (12,275)   (8,418)   (10,180)   (1,762)   -17.3%	GENERAL LEVY	(132,046,836)	(137,151,621)	(137,151,611)	10	0.0%	
PAYMENTS IN LIEU  (4,575,959) (4,605,778) (4,466,200) 139,578 3.1%  (136,641,566) (143,422,819) (142,677,991) 744,828 1.1%  OTHER REVENUE  INVESTMENT INCOME (2,427,163) (4,749,394) (4,040,000) 709,394 17.6% Surplus due to rapid Bank of Canada rate increases since March 2022.  PENALTIES & INTEREST (4,029,386) (4,611,445) (3,358,964) 1,252,481 37.3% SUNDRY INCOME (12,515,821) (12,697,641) (12,697,641) (12,697,641) - 0.0%  SUNDRY INCOME (201,084) (199,623) (120,753) 78,870 65.3%  SOLAR ROOF (395,606) (375,785) (356,650) 19,135 5.4%  (19,569,060) (22,633,888) (20,574,008) 2,059,880 3.1%  GENERAL REVENUES TOTAL (156,210,626) (166,056,707) (163,251,999) 2,804,708 1.3%	SUPPLEMENTARY TAXES/WRITE-OFFS	(6,496)	(1,657,002)	(1,050,000)	607,002	57.8%	Surplus due to reduced appeals due to delay in MPAC reassessments
Conternal Revenue   Content   Cont	LOCAL IMPROVEMENTS	(12,275)	(8,418)	(10,180)	(1,762)	-17.3%	
OTHER REVENUE           INVESTMENT INCOME         (2,427,163)         (4,749,394)         (4,040,000)         709,394         17.6%         Surplus due to rapid Bank of Canada rate increases since March 2022.           PENALTIES & INTEREST         (4,029,386)         (4,611,445)         (3,358,964)         1,252,481         37.3%         Surplus due to increase in overall property tax receivable balances.           CONTRIBUTION FROM RERSERVES AND ENTERPRISES         (12,515,821)         (12,697,641)         -         0.0%	PAYMENTS IN LIEU	(4,575,959)	(4,605,778)	(4,466,200)	139,578	3.1%	Surplus due to new properties related to Light Rail Transit being assessed as PILs
INVESTMENT INCOME   (2,427,163)   (4,749,394)   (4,040,000)   709,394   17.6%   Surplus due to rapid Bank of Canada rate increases since March 2022.		(136,641,566)	(143,422,819)	(142,677,991)	744,828	1.1%	
INVESTMENT INCOME   (2,427,163)   (4,749,394)   (4,040,000)   709,394   17.6%   Surplus due to rapid Bank of Canada rate increases since March 2022.							
PENALTIES & INTEREST (4,029,386) (4,611,445) (3,358,964) 1,252,481 37.3% Surplus due to increase in overall property tax receivable balances.  CONTRIBUTION FROM RERSERVES AND ENTERPRISES (12,515,821) (12,697,641) (12,697,641) - 0.0%  SUNDRY INCOME (201,084) (199,623) (120,753) 78,870 65.3%  SOLAR ROOF (395,606) (375,785) (356,650) 19,135 5.4%  (19,569,060) (22,633,888) (20,574,008) 2,059,880 3.1%  GENERAL REVENUES TOTAL (156,210,626) (166,056,707) (163,251,999) 2,804,708 1.3%		(2.427.462)	(4.740.204)	(4.040.000)	700 204	47.60/	Complex due to world Book of Complex water in success along March 2022
CONTRIBUTION FROM RERSERVES AND ENTERPRISES (12,515,821) (12,697,641) (12,697,641) - 0.0%  SUNDRY INCOME (201,084) (199,623) (120,753) 78,870 65.3%  SOLAR ROOF (395,606) (375,785) (356,650) 19,135 5.4%  (19,569,060) (22,633,888) (20,574,008) 2,059,880 3.1%  GENERAL REVENUES TOTAL (156,210,626) (166,056,707) (163,251,999) 2,804,708 1.3%							·
SUNDRY INCOME         (201,084)         (199,623)         (120,753)         78,870         65.3%           SOLAR ROOF         (395,606)         (375,785)         (356,650)         19,135         5.4%           (19,569,060)         (22,633,888)         (20,574,008)         2,059,880         3.1%           GENERAL REVENUES TOTAL         (156,210,626)         (166,056,707)         (163,251,999)         2,804,708         1.3%							Surplus due to increase in overall property tax receivable balances.
SOLAR ROOF       (395,606)       (375,785)       (356,650)       19,135       5.4%         (19,569,060)       (22,633,888)       (20,574,008)       2,059,880       3.1%    GENERAL REVENUES TOTAL          (156,210,626)       (166,056,707)       (163,251,999)       2,804,708       1.3%							
(19,569,060)       (22,633,888)       (20,574,008)       2,059,880       3.1%         GENERAL REVENUES TOTAL       (156,210,626)       (166,056,707)       (163,251,999)       2,804,708       1.3%							
GENERAL REVENUES TOTAL (156,210,626) (166,056,707) (163,251,999) 2,804,708 1.3%	SOLAR ROOF					_	
		(13,303,000)	(22,033,000)	(20,374,008)	2,033,000	3.1/0	
TOTAL CITY OPERATIONS 4.551.362 (4.324.037) 4.324.037	GENERAL REVENUES TOTAL	(156,210,626)	(166,056,707)	(163,251,999)	2,804,708	1.3%	
101AL CHT OFENATIONS 4,031,/202 (1,234,927) - 1,234,927	TOTAL CITY OPERATIONS	4,651,262	(1,234,927)	-	1,234,927		