CITY OF KITCHENER
GASWORKS UTILITY
5 YEAR OPERATING BUDGET PROJECTION

(000's)	Budget 2023	Projected 2023	Budget 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028
Gas Delivery							
Revenues	44,966	45,538	49,424	49,398	49,569	49,739	50,046
Expenses	19,606	20,176	22,276	22,513	22,964	23,437	23,879
Gross Profit	25,360	25,362	27,148	26,885	26,605	26,302	26,167
Gross Profit %	*56.40%*	*55.69%*	*54.93%*	*54.43%*	*53.67%*	*52.88%*	*52.29%*
Other Programs							
Revenues	13,432	14,485	14,789	15,070	15,357	15,650	15,949
Expenses	9,639	12,225	10,918	11,122	11,331	11,543	11,759
Gross Profit	3,793	2,260	3,871	3,948	4,026	4,107	4,190
Gross Profit %	*28.24%*	*15.60%*	*26.17%*	*26.20%*	*26.22%*	*26.24%*	*26.27%*
Transfer to Gas Capital	13,704	13,704	13,961	13,317	13,617	13,445	13,323
Net Profit (Loss) before City Dividend	15,449	13,918	17,058	17,516	17,014	16,964	17,034
Dividend Transfer to City	15,847	15,847	15,847	15,847	15,847	15,847	15,847
Net Revenue (Expense)	**(398)**	**(1,929)**	**1,211**	**1,669**	**1,167**	**1,117**	**1,187**
* Transfer (to)/from Stabilization Reserve	**398**	**1,929**	**(1,211)**	**(1,669)**	**(1,167)**	**(1,117)**	**(1,187)**
Overall Enterprise Result	**-**	**-**	**-**	**-**	**-**	**-**	**-**
STABILIZATION RESERVE FUND							
Opening Balance	2,894	2,894	1,048	2,289	4,023	5,305	6,573
* Add: Transfer (to)/from Enterprise	(398)	(1,929)	1,211	1,669	1,167	1,117	1,187
Add: Interest revenue(expense)	31	83	30	65	115	151	187
Less: Transfer to capital reserve	-	-	-	-	-	-	(441)
Closing Balance	**2,527**	**1,048**	**2,289**	**4,023**	**5,305**	**6,573**	**7,506**
Minimum Benchmark (10% delivery revenue)	4,497	4,554	4,942	4,940	4,957	4,974	5,005
Maximum Benchmark (15% delivery revenue)	6,745	6,831	7,414	7,410	7,435	7,461	7,507
CAPITAL RESERVE FUND							
Opening Balance	120	120	22	23	24	25	26
Add: Excess from stabilization reserve	-	-	-	-	-	-	441
Add: Capital closeouts	-	-	-	-	-	-	-
Add: Interest revenue(expense)	2	2	1	1	1	1	6
Less: Transfer to capital	**(100)**	**(100)**	**0**	**0**	**0**	**0**	**0**
Closing Balance	**22**	**22**	**23**	**24**	**25**	**26**	**473**
Minimum Benchmark (50% avg balance in 10 yr forecast)	6,931	6,931	6,931	6,931	6,931	6,931	6,931
Maximum Benchmark (150% avg balance in 10 yr forecast)	20,792	20,792	20,792	20,792	20,792	20,792	20,792