

**CITY OF KITCHENER
GASWORKS UTILITY
5 YEAR OPERATING BUDGET PROJECTION**

(000's)	Budget 2024	Projected 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029
Gas Delivery							
Revenues	49,424	48,232	49,542	51,421	53,295	48,273	49,047
Expenses	22,667	18,636	21,818	22,306	22,596	23,199	23,725
Gross Profit	26,757	29,596	27,724	29,115	30,699	25,074	25,322
Gross Profit %	54.14%	61.36%	55.96%	56.62%	57.60%	51.94%	51.63%
Other Programs							
Revenues	14,790	15,472	15,203	15,507	15,817	16,133	16,456
Expenses	10,723	11,703	11,076	11,122	11,511	11,575	11,656
Gross Profit	4,067	3,769	4,127	4,385	4,306	4,558	4,800
Gross Profit %	27.50%	24.36%	27.15%	28.28%	27.22%	28.25%	29.17%
Transfer to Gas Capital	14,062	14,062	15,353	17,639	19,023	13,473	14,228
Net Profit (Loss) before City Dividend	16,762	19,303	16,498	15,861	15,982	16,159	15,894
Dividend Transfer to City	15,847	15,847	15,847	15,847	15,847	15,847	15,847
Net Revenue (Expense)	915	3,456	651	14	135	312	47
* Transfer (to)/from Stabilization Reserve	(915)	(3,456)	(651)	(14)	(135)	(312)	(47)
Overall Enterprise Result	-	-	-	-	-	-	-
STABILIZATION RESERVE FUND							
Opening Balance	2,332	2,332	5,363	5,979	6,261	6,567	6,912
* Add: Transfer (to)/from Enterprise	915	3,456	651	14	135	312	47
Add: Interest revenue(expense)	66	117	290	275	238	190	200
Less: Transfer to capital reserve	-	(542)	(325)	(7)	(67)	(157)	(24)
Closing Balance	3,313	5,363	5,979	6,261	6,567	6,912	7,135
Minimum Benchmark (10% delivery revenue)	4,942	4,823	4,954	5,142	5,330	4,827	4,905
Maximum Benchmark (15% delivery revenue)	7,414	7,235	7,431	7,713	7,994	7,241	7,357
CAPITAL RESERVE FUND							
Opening Balance	21	21	922	1,297	1,364	1,483	1,683
Add: Excess from stabilization reserve	-	542	325	7	67	157	24
Add: Capital closeouts	-	349	-	-	-	-	-
Add: Interest revenue(expense)	1	10	50	60	52	43	49
Closing Balance	22	922	1,297	1,364	1,483	1,683	1,756
Minimum Benchmark (50% avg balance in 10 yr forecast)	6,998	6,998	7,572	7,572	7,572	7,572	7,572
Maximum Benchmark (150% avg balance in 10 yr forecast)	20,994	20,994	22,715	22,715	22,715	22,715	22,715