

**CITY OF KITCHENER
GASWORKS UTILITY
5 YEAR OPERATING BUDGET PROJECTION**

(000's)	Budget 2022	Projection 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026	Budget 2027
Gas Delivery							
Revenues	41,348	42,189	44,966	45,966	46,778	47,758	48,742
Expenses	18,383	18,736	19,606	20,414	20,732	21,147	21,570
Gross Profit	22,965	23,453	25,360	25,552	26,046	26,611	27,172
Gross Profit %	55.54%	55.59%	56.40%	55.59%	55.68%	55.72%	55.75%
Other Programs							
Revenues	12,276	12,827	13,432	13,687	13,946	14,211	14,482
Expenses	8,609	10,817	9,639	9,818	10,000	10,186	10,376
Gross Profit	3,667	2,010	3,793	3,869	3,946	4,025	4,106
Gross Profit %	29.87%	15.67%	28.24%	28.27%	28.29%	28.32%	28.35%
Transfer to Gas Capital	12,989	12,989	13,704	13,361	13,317	13,617	13,445
Net Profit (Loss) before City Dividend	13,643	12,474	15,449	16,060	16,675	17,019	17,833
Dividend Transfer to City	15,536	15,536	15,847	16,164	16,487	16,817	17,153
Net Revenue (Expense)	(1,893)	(3,062)	(398)	(104)	188	202	680
* Transfer (to)/from Stabilization Reserve	1,893	3,062	398	104	(188)	(202)	(680)
Overall Enterprise Result	-	-	-	-	-	-	-
STABILIZATION RESERVE FUND							
Opening Balance	4,037	4,037	1,090	723	640	846	1,072
* Add: Transfer (to)/from Enterprise	(1,893)	(3,062)	(398)	(104)	188	202	680
Add: Interest revenue(expense)	35	115	31	21	18	24	31
Less: Transfer to capital reserve	-	-	-	-	-	-	-
Closing Balance	2,179	1,090	723	640	846	1,072	1,783
Minimum Benchmark (10% delivery revenue)	4,135	4,219	4,497	4,597	4,678	4,776	4,874
Maximum Benchmark (15% delivery revenue)	6,202	6,328	6,745	6,895	7,017	7,164	7,311
CAPITAL RESERVE FUND							
Opening Balance	616	616	125	27	28	29	30
Add: Excess from stabilization reserve	-	-	-	-	-	-	-
Add: Capital closeouts	-	100	-	-	-	-	-
Add: Interest revenue(expense)	5	9	2	1	1	1	0
Less: Transfer to capital	(400)	(600)	(100)	-	-	-	-
Closing Balance	221	125	27	28	29	30	30
Minimum Benchmark (50% avg balance in prior years)	6,900	6,900	6,913	6,913	6,913	6,913	6,913
Maximum Benchmark (150% avg balance in prior years)	20,600	20,600	20,740	20,740	20,740	20,740	20,740