

City of Kitchener
Statement of Operations

for the twelve months ended December 31, 2022
(with comparative figures for the twelve months ended December 31, 2021)

	2021 Actual	2022 Actual	2022 Annual Budget	2022 Surplus/ (Deficit)	2022 YTD % Variance	Comments
CHIEF ADMINISTRATOR'S OFFICE						
CAO ADMINISTRATION	1,116,743	1,159,714	1,176,251	16,537	1.4%	
CHIEF ADMINISTRATOR'S OFFICE TOTAL	1,116,743	1,159,714	1,176,251	16,537	1.4%	
COMMUNITY SERVICES DEPARTMENT						
COMMUNITY SERVICES ADMINISTRATION	662,900	705,254	710,077	4,823	0.7%	
BY-LAW ENFORCEMENT	2,803,015	2,405,995	2,526,368	120,373	4.8%	Surplus due to higher than anticipated MTO Defaulted Fine Revenues.
CORPORATE CUSTOMER SERVICE	471,972	564,291	741,126	176,835	23.9%	Surplus due to underspent contracted services.
FIRE	36,777,552	37,824,590	37,950,294	125,704	0.3%	Surplus due to lower than budgeted dispatch contract costs.
NEIGHBOURHOOD PROGRAMS & SERVICES	8,070,991	8,653,570	8,465,623	(187,947)	-2.2%	Deficit due to lower than budget rental revenues.
SPORT DIVISION	8,374,109	4,852,648	2,091,990	(2,760,658)	-132.0%	Deficit due to reduced revenues as programs and rentals are negatively impacted by COVID.
COMMUNITY SERVICES DEPARTMENT TOTAL	57,160,539	55,006,348	52,485,478	(2,520,870)	-4.8%	
FINANCIAL SERVICES DEPARTMENT						
FINANCIAL SERVICES ADMINISTRATION	312,736	333,999	344,019	10,020	2.9%	
ACCOUNTING	1,353,018	1,136,643	1,149,309	12,666	1.1%	
ASSET MANAGEMENT & BUSINESS SOLUTIONS	792,117	721,218	727,464	6,246	0.9%	
FINANCIAL PLANNING	712,758	1,186,593	1,175,717	(10,876)	-0.9%	
REVENUE	329,141	(49,578)	270,931	320,509	118.3%	Surplus due to higher than expected fee revenue.
SUPPLY SERVICES	482,690	412,828	424,589	11,761	2.8%	
FINANCIAL SERVICES DEPT TOTAL	3,982,460	3,741,703	4,092,029	350,326	8.6%	
CORPORATE SERVICES DEPARTMENT						
CORPORATE SERVICES ADMINISTRATION	481,652	547,872	553,663	5,791	1.0%	
MAYOR & COUNCIL	1,386,624	1,467,928	1,500,410	32,482	2.2%	
CORPORATE COMMUNICATIONS	1,491,405	1,728,529	1,412,195	(316,334)	-22.4%	Deficit due to substantial decline in advertising and sponsorship revenue.
EQUITY, ANTI-RACISM & INDIGENOUS	504,471	768,715	774,035	5,320	0.7%	
HUMAN RESOURCES	2,325,994	2,538,027	2,518,222	(19,805)	-0.8%	
TECHNOLOGY INNOVATION & SERVICES	5,691,723	5,743,026	5,825,241	82,215	1.4%	
LEGAL	1,161,494	1,048,116	1,038,565	(9,551)	-0.9%	
LEGISLATED SERVICES	1,409,640	1,297,833	1,326,520	28,687	2.2%	
CORPORATE SERVICES DEPT TOTAL	14,453,003	15,140,046	14,948,851	(191,195)	2.5%	
DEVELOPMENT SERVICES DEPARTMENT						
DEVELOPMENT SERVICES ADMINISTRATION	611,537	1,200,533	1,134,926	(65,607)	-5.8%	
ECONOMIC DEVELOPMENT	5,988,473	6,008,129	6,028,937	20,808	0.3%	
PLANNING	1,087,703	1,278,493	1,682,440	403,947	24.0%	Surplus due to higher than anticipated revenues for site plans.
ENGINEERING	(593,412)	(722,340)	(56,817)	665,523	1171.3%	Surplus due to higher than anticipated revenues for site plans and service charges.
TRANSPORTATION SERVICES	4,513,143	4,502,961	4,557,368	54,407	1.2%	
DEVELOPMENT SERVICES DEPT TOTAL	11,607,444	12,267,776	13,346,854	1,079,078	7.6%	
INFRASTRUCTURE SERVICES DEPARTMENT						
INFRASTRUCTURE SERVICES ADMINISTRATION	639,779	646,731	701,153	54,422	7.8%	
FACILITIES MANAGEMENT	13,678,124	14,942,197	15,915,842	973,645	6.1%	Surplus due to reduced utility consumption at facilities during COVID related closures.
PARKS AND CEMETERIES	17,138,588	19,552,308	17,813,957	(1,738,351)	-9.8%	Deficit due to significant winter activity and a major windstorm event in May which was partially funded by the Weather Stabilization Reserve. There was also additional operating costs associated with downtown maintenance and an increasingly elevated demand for maintenance to playground equipment.

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OPERATIONS - ROADS AND TRAFFIC	11,654,317	11,948,466	11,913,882	(34,584)	-0.3%	
INFRASTRUCTURE SERVICES DEPARTMENT TOTAL	43,110,808	47,089,702	46,344,834	(744,868)	-1.8%	
NET DEPARTMENTAL EXPENDITURES	131,430,997	134,405,289	132,394,297	(2,010,992)	0.6%	
GENERAL EXPENSES						
GRANTS & BOARDS	15,594,738	15,804,500	15,843,573	39,073	0.2%	
OTHER	1,399,434	1,507,323	1,607,094	99,771	6.2%	
GAPPING	(4,426,038)	(3,291,701)	(2,100,000)	1,191,701	56.7%	Surplus due to staff savings resulting from COVID in addition to regular vacancies.
CAPITAL AND RESERVE FINANCING	13,624,071	13,899,229	13,896,306	(2,923)	0.0%	
CONTRACT SERVICES	931,179	866,189	882,679	16,490	1.9%	
TAX WRITEOFFS & REBATES	62,860	68,413	78,050	9,637	12.3%	
PROVISIONS - BAD DEBT ALLOWANCE	752,120	749,813	650,000	(99,813)	-15.4%	
EMERGENCY OPERATIONS CENTRE	1,492,527	812,725	-	(812,725)	-100.0%	Deficit due to COVID related expenses.
GENERAL EXPENSES TOTAL	29,430,891	30,416,491	30,857,702	441,211	-0.5%	
TOTAL NET EXPENSES	160,861,888	164,821,780	163,251,999	(1,569,781)	0.4%	
GENERAL REVENUES						
TAXES						
GENERAL LEVY	(132,046,836)	(137,151,621)	(137,151,611)	10	0.0%	
SUPPLEMENTARY TAXES/WRITE-OFFS	(6,496)	(1,657,002)	(1,050,000)	607,002	57.8%	Surplus due to reduced appeals due to delay in MPAC reassessments
LOCAL IMPROVEMENTS	(12,275)	(8,418)	(10,180)	(1,762)	-17.3%	
PAYMENTS IN LIEU	(4,575,959)	(4,605,778)	(4,466,200)	139,578	3.1%	Surplus due to new properties related to Light Rail Transit being assessed as PILs
	(136,641,566)	(143,422,819)	(142,677,991)	744,828	1.1%	
OTHER REVENUE						
INVESTMENT INCOME	(2,427,163)	(4,749,394)	(4,040,000)	709,394	17.6%	Surplus due to rapid Bank of Canada rate increases since March 2022.
PENALTIES & INTEREST	(4,029,386)	(4,611,445)	(3,358,964)	1,252,481	37.3%	Surplus due to increase in overall property tax receivable balances.
CONTRIBUTION FROM RESERVES AND ENTERPRISES	(12,515,821)	(12,697,641)	(12,697,641)	-	0.0%	
SUNDRY INCOME	(201,084)	(199,623)	(120,753)	78,870	65.3%	
SOLAR ROOF	(395,606)	(375,785)	(356,650)	19,135	5.4%	
	(19,569,060)	(22,633,888)	(20,574,008)	2,059,880	3.1%	
GENERAL REVENUES TOTAL	(156,210,626)	(166,056,707)	(163,251,999)	2,804,708	1.3%	
TOTAL CITY OPERATIONS	4,651,262	(1,234,927)	-	1,234,927		